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### **Locations**

### 109 Catamount Park

Community Associates 802.388.4021 Employment Associates 802.388.4021

Administrative Offices 802.388.6751

### 89 Main St

Adult Mental Health, Psychiatric & Substance Abuse Services 802.388.6751 Addison County Employment Services 802.388. 8185

Emergency Services 802.388.7641



### **67 Catamount Park**

Youth and Family Services 802.388.8188

### 17 Court St

The Center 802.388.3093 Evergreen 802.388.3468

### **Bristol**

Bristol Office 802.388.6751

### **Board Letter**

This year the Counseling Service of Addison County has joined health and human service providers across the country in moving closer to an integrated/holistic model of care – a shift from treating people only when they are sick and financial incentives that reward doing more (fee-for-service) to a system that intervenes to keep people healthy, prevents the need for costly services, and rewards good health of populations and positive outcomes.

Our 2015 Annual Strategic and Quality Improvement Plan identifies five elements that capture the essence of what CSAC needs to focus on to be successful in the future: Easy Access, Customer Service built on a culture of engagement and wellness, comprehensive care, excellent outcomes and excellent value. CSAC's Board of Directors has endorsed and fully supports a planning strategy consistent with movement toward a wellness model. We are excited about the innovations and collaborations that are developing in this evolving concept of wellness within Addison County communities.

Barbara Doyle-Wilch **Board President** 

Bob Thorn **Executive Director** 

Master Guide Award 2015 Recipient Alexa Euler, SPHR Director of Human Resources



"Paddling in earnest and leading us through unknown and unmapped territory."

### When Staff were asked;

### Why do you work for CSAC?

"CSAC opens doors for community engagement and personal growth."

"CSAC gives me the ability to be engaged in my community, collaborate with creative peers, and grow both professionally and personally."

"I work at CSAC because it is an organization that highly values its employees, is family friendly, and we have an excellent HR department that proves it with their actions every day."

"Staff are encouraged to be creative, to collaborate with each other. My coworkers at CSAC are compassionate, dedicated, experienced and welcoming of honest and healing conversations. They provide a context in which it is possible to do this work with all its emotional rewards and demands."

"I work at CSAC because it is a hopeful living example that a Community Mental Health Agency can break through the system related limitations and provide good service to youth and families and good work environment to employees. Good leadership coupled with devoted clinicians can make this possible. This just keeps my spirit going in spite of the high emotional and physical demands that the nature of this job brings to my life."

"I feel extremely rewarded every time someone I'm working with attains personal goals."

# Compassion Respect Hope People helping Support Dedication





## We can help... Home

166

People we helped find housing or remain in their homes

605

People served in their own homes

"I love social living."

"I'm happier here than
I've ever been."

"I feel safe here."



## We can help... Community

### The Wilton W. Covey Community Award

is presented annually to a community member in recognition of their commitment to enhancing the quality of life in the Addison County Community.



2015 Recipient

Martha Halnon
Executive Director,
Mountain Health Center
A Federally Qualified Health Center

1,097

CSAC clients who receive support services in the community



I have personally been very fortunate to have both Bob Thorn and Larry Goetschius (Home Health and Hospice) in our local service area to work with. CSAC in particular has been a gift in collaborating and being open to ideas on how to utilize our existing health partners and their expertise to better serve our community's needs, without harming the organizations in place. Finding ways to maximize that local expertise and care for our patients in this collective manner is a win for the patient and a win for each organization that occurs as a result of working together, rather than creating yet another duplicated health care service.

Being a Federally Qualified Health Center has poised Mountain Health Center to contribute to the community in ways they were never able to before. For example: we have expanded our services to include community and health-oriented activities such as smoking cessation workshops and blood drives. Our community room is available at no charge to non-profit organizations or organizations whose work helps to strengthen our communities, such as the Parkinson's support group that meets monthly here.

After 3 long years of collaborating with private dental offices to create affordable care to the uninsured and under insured our organization recently secured a grant to expand oral health services. We will now be able to provide this much needed service in our existing space as a 2-chair dental office – this provides much needed dental services to the community – and for our private dental partners that cannot afford to care for the Medicaid population and stay in a viable business. This program will open early in 2016 at our site in Bristol.

~Martha Halnon



"I work at CSAC because I am a member of the community who would like to give back. We are privileged to live here in this beautiful and supportive environment. Making a difference in the lives of children is the most gratifying job I have held."

~CSAC Staff

### We can help...

## Employment

### The Holly Clook Award

is presented to any
Counseling Service of
Addison County employee
who enhances workplace vitality
through their creative use of
humor, humanity,
dedication and commitment..



2015 Recipient Steve Reigle CSAC Employment Operations Coordinator



A 30 year old woman was referred to our employment program. She had been referred repeatedly over the past ten years, and had less than a week of paid employment in her entire life.

We agreed to start at the beginning. The first step was to develop an employment profile and then identify potential career paths. Once a plan was developed, we hit the road together.

We settled on a two prong approach when we visited a potential employer. The first check was if the consumer approved of the atmosphere- "Does it 'feel' like a place I could work?" If so, then together we would talk with the employer to understand the various employment opportunities. We visited eight employers, and many didn't have the right feel. The few that felt like a good fit to the consumer didn't have any opportunities.

She was feeling a bit down and frustrated- but the ninth place was the ticket. The vibe was fantastic- the owners of the business greeted us with tremendous warmth. They were looking for something like our program. After a discussion of needs, schedules, and insurance, we set up and began an eight week work experience in association with Vermont Vocational Rehabilitation.

Every check-in across the eight weeks was more positive than the previous one. The young woman had just the right skills to learn the delicate work. It became obvious this was a fantastic match. She is now on the payroll part- time as an apprentice jeweler. The plan is for her to be a full time employee by the holiday season. The only remaining steps are to assist the employer with the work opportunity tax credit paperwork, and to stop in and visit to see all of the smiles.

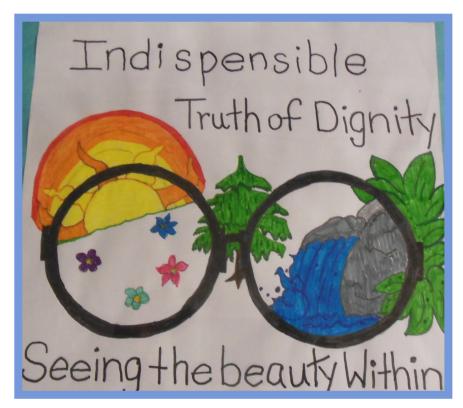


77

New Job Placements 239

People we helped find/keep jobs





Artwork by: Joyce Warner

437

65

People received crisis care

Clinicians providing care in schools, clinics and doctors offices

## The Wilton W. Covey Staff Award

is presented annually to a
Counseling Service of Addison County
employee, in recognition of their
commitment to enhancing the quality of
life in the Addison County Community.



2015 Recipient Heather Bessette, CSAC Family Outreach Clinician

I work for CSAC because we offer a service to help others who otherwise wouldn't be able to help themselves. WE provide the means for an individual to go out into the community and make a better life for themselves. We support, encourage, advocate, teach, and care for people who don't know how to do these things for themselves. It's such a rewarding feeling to watch someone grow and become a better version of themselves. Knowing that I helped someone, possibly even changed their life, that is a feeling I can never get used to, I love it. That's why I work for CSAC.

~Amber Thornton Community Integration Specialist Community Associates





\$20,980

**52** 

36

Raised

Volunteers

Teams



Thank you
Hickok & Boardman
Lead Sponsor
two years running!!!



We are so grateful for the community support that raised \$20,980 for CSAC's 5<sup>th</sup> Annual Bocce Tournament. Each year since it began the tournament has grown, thanks to you! Last August, 36 teams of all abilities came to play, from as far away as New York, Massachusetts and southern Vermont. Everyone played to the best of their ability and most left smiling, whether or not they won. We want to express our gratitude to our sponsors, donors, volunteers, players and for everyone who made the tournament the success it was! Thank you!

Addison County Transit Resources Rev. Dr. Leon & Bonnie Totten Adkins **Amy Tarrant Foundation** Jack & Louisa Anderson Kathleen M. & Edmund O. Andich David Andrews Steve Maier & Priscilla Baker Bank of America Charitable Gift Fund Fred & Marian Baser George & Paula Casey Bellerose Mark & Nancy Benz Dr. Donald & Elizabeth Bicknell James L. & Krissa Bolton Michael Boston Patricia Brakely Heidi & Donald Branca **Breadloaf Corporation** Barbara Brooker Tucker Burns Carol Calhoun Klara Calitri Peter & Margaret Carothers Casella Waste Management, Inc. Champlain Valley Universalist Society Jonathan T. Chapin John Clarke Art and Ann Cohn Harry Colwell John & Bonnie Cooney Cooperative Insurance Company Mac & Laurie Cox **Beth Davis** Chris & Becky Dayton **Greg Dennis** Don & Marty Dewees Lisa Dickinson Dinse, Knapp & McAndrew, P.C. Fred Kniffin & Caryn Etherinton Frank E. Fahey Scott Fahev FairPoint Communications Allen & Carol Farnsworth Virginia Faust Annerulon Fisher Nancy Baker & Brian Flynn Donna Fogel Samuel Fogel Foster & Son Catering

Funders Collaborative. **UWAC & VCF** Robert & Juliet Gerlin Ann Gibson Wendy N. Grace Mary & Diane Greenberg Sue & Charlie Grigg Helen Haerle David & Patty Hallam Health Care and Rehabilitation Services Ursula Heibeges Hickok & Boardman HRI Hickok & Boardman Insurance Group Bruce & Ginny Hiland Jessica Hoagland Bruce & Ann Hodgeman Holden Insurance Lewis Holmes William O. Hopkins Gale Hurd Linda Johnson Dr. Dayle Klitzner & John Kellner Mary Kerr Kevin Lehman Family Fund Warren & Barry King Charlie & Marie Kireker Susan Klaiber George & Margaret Klohck Ann LaFiandra John LaFountain Matt LaFountain Audry LaRock Emily Sunderman and Michael Lee Janett Leggett Leggett Family David Littlefield Kathryn & Christopher Livesay Gerrie & Bobbie Loney Gary Margolis & Wendy Lynch Sarah Harrison Lynn Charles Sabukewicz & Helen Marsh MassMutual Chip & Jack Mayer Jay & Joan McEvoy Ed & Mary McGuire John & Mirielle McWilliams Christine F.Metcalf

Michael W. Furey Assoc.

Middlebury Bagel & Deli

Middlebury Union High School Jeff & Joy Minns Monument Farms Virginia & Tom Moser Scott & Chervl Mullins MVP Health Care John & Margaret Myhre National Bank of Middlebury Mary & William Nawn Karen Nawn-Fahey Victor & Betty Nuovo Dennis & Judith O'Brien Michael & Judith Olinick Kitty Oxholm Paydata Lucy Pelligrini People's United Bank Mary & Don Pepe Natalie Peters Susan Prager Verena & Spence Putnam David and Diana Raphael Richard Alther & Ray Repp Residence at Otter Creek Catherine Rickerby Vern & Yvonne Rilev Jan & Kirk Roberts Rock N' Roll Evergreen Team Ropes & Gray, LLP David & Jean Rosenberg Rotary Club of Middlebury Len & Ann Rowell Jane & Eugene Roy Joanne Scott & John Rubright Louise Sandberg Jovce T. Sargent Tiffany Sargent Ira & Linda Schiffer Hal Schmitter Robin J. Scott Lindi Bortney & Jerry Shedd Larry & Connie Simino Cronin Sleeper Rosemary Spahn Elizabeth Stabler **David Starr** Gary & Kathy Starr Peter Straube Judy Jaubert & Richard Swanson

Middlebury Friends Meeting

Cv & Roth Tall, Jr. The Rolling Stones Aaron Townshend United Counseling Service & **Developmental Services** United Methodist Church of Middlebury, VT, Inc. Vergennes Lions Club Vermont Community Foundation, Bellerose Family Fund W.B. Mason Tom & Dorothy Walsh Dolores B. Walton Suzanne J. Ward Mary Jane Washburn Nancy Bruck & Weinstein Thomas & Carol Wells Vivian Werner Weybridge Congregational Church Barbara and Mark Wilch Thomas & Mary Williams Jonathan & Geraldine Willis Frank & Janet Winkler Wm. Wrigley Jr. Company Foundation Ric Wheeler & Barbara Hammerlind Dan & Peggy Wright Zen Affiliate of Vermont

# Thank You CSAC Friends &

Judith 1 Sweeney

## We can help... Find new paths...

### William J. Lippert, Jr. Advocacy Award



2015 Recipient
Peter Lebenbaum,
CSAC Youth and Family Outpatient
Clinician and Community Rehabilitation
and Treatment Services,
Open Dialogue Clinician

This award is presented to a dedicated individual with a vision toward a caring and inclusive community; in particular, to recognize advocates of high integrity who have consistently expressed the values of fairness, justice, compassion, and respect for individual differences.

### Open Dialogue

Open Dialogue is a way of involving family and personal networks in times of mental health crisis or in situations of "stuckness" that involves listening carefully to everyone's perspectives and looking for new meanings and understandings that might help to open new possibilities. Research from Finland where Open Dialogue originated has shown it to be particularly effective as an early response model for emerging experiences of psychosis. CSAC is one of just a few community mental health systems in the US piloting this approach. We have now held dialogic network meetings with over 70 different families and personal support networks .



The findings, from by far the most rigorous trial to date conducted in the United States, concluded that schizophrenia patients who received smaller doses of antipsychotic medication and a bigger emphasis on one-on-one talk therapy and family support made greater strides in recovery over the first two years of treatment than patients who got the usual drug-focused care.

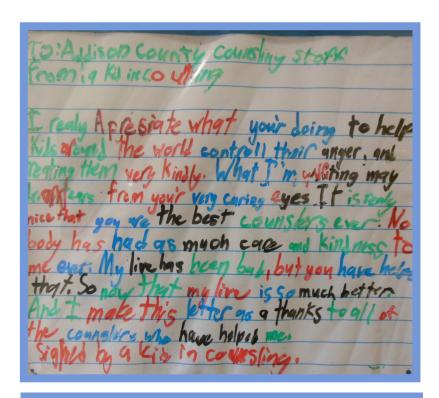
~The New York Times

5

community mental
health programs in
The United States
practicing
Open Dialogue

67

families and support networks benefiting from Open Dialogue in Addison County



To: Addison County Counseling Staff

From a kid in counseling

I really appreciate what you're doing to help kids around the world to control their anger and treating them very kindly. What I am writing may draw tears from your very caring eyes. It is really nice that you are the best counselors ever. Nobody has had as much care and kindness to me ever. My life has been bad, but you have helped that. So now that my life is so much better and I make this letter as a thanks to all of the counselors who have helped me.

Signed by a kid in counseling.



Youth and Family serves children and families through our Integrated Family Services Team and through our school services. We provide individual, family, and group office-based therapy, crisis services, psychiatry evaluations, home and community based family and group treatment, consultation and prevention services. Under our school services contracts we provide school-based clinicians in most area schools, intensive supports through our Intensive School Supports Program and in our Champlain Valley Academy education/treatment program. We support children and their families up to age 22 with social/emotional, behavioral, mental health, addictions and developmental needs. We strive to work as a team with the family, schools, physicians and other important people in the life of the child/family.

"I chose to pursue a career at CSAC
because I want to make a tangible
difference in the lives of children in
my community, supporting them in
building a better future for
themselves and, therefore impacting,
the community as a whole."
~ISSP Staff

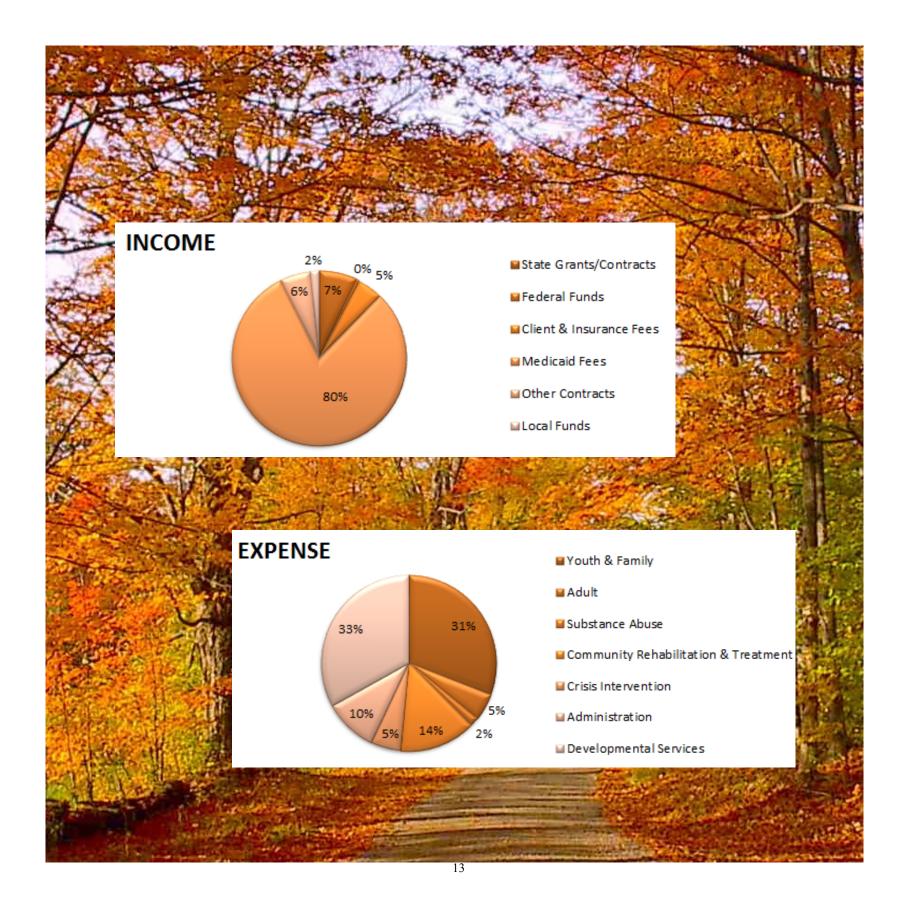
## Financials

### **INCOME**

<b>State Grants/Contracts</b>	1,445,364	7.09%
Federal Funds	118,406	0.58%
Client & Insurance Fees	935,266	4.59%
Medicaid Fees	16,396,255	80.41%
Other Contracts	1,151,717	5.65%
Local Funds	342,622	1.68%
Town Funds from municipal taxes	35,352	0.17%
United Way	21,759	0.11%
Program Fund Raising	67,614	0.33%
Local contracts	27,937	0.14%
Other (interest, sold off assets, conference etc)	189,960	0.93%
	342,622	

### **EXPENSE**

Youth & Family	6,233,972	30.79%
Adult Out Patient	1,007,189	4.97%
Substance Abuse	352,020	1.74%
Community Rehabilitation & Treatment	2,829,768	13.98%
Crisis Intervention	1,122,222	5.54%
Administration	2,011,616	9.94%
<b>Developmental Services</b>	6,690,269	33.04%
10	20,247,056	



## It's all in the numbers...



94%

Satisfaction rate with services received

91%

Of people feel our services made a difference 95%

Of people felt they were treated respectfully 94%

Of people say that services were right for them

### Service Hours By Town

Addison	19,445	Panton	15,074
Bridport	8,393	Ripton	14,030
Bristol	85,208	Salisbury	50,432
Cornwall	5,174	Shoreham	15,597
Ferrisburgh	22,884	Starksboro	13,032
Goshen	6,608	Vergennes	58,758
Hancock	5,112	Waltham	1,132
Leicester	21,139	Weybridge	3,685
Lincoln	3,645	Whiting	17,657
Middlebury	275,714		
Monkton	919	Addison County Total	700,640
New Haven	33,587	Other Towns	60,161
Orwell	23,415	Total	760,801

<sup>\*</sup>Satisfaction Surveys Spring 2015

### All That Is Meant To Be

Beyond degrees and titles. Beyond diagnosis. Past appointment times

and clinical notes. Now and in the past. Here among people.

Between two chairs.
Or in a circle.
All that is meant to be

said and heard.

To be made sense of.

To love on its own terms.

Call it making a whole person.

An agency, a family.

Call it our Counseling Service of Addison County.



Gary Margolis Cornwall VT CSAC Board Member

### Board of Directors, 2015

Barbara Doyle-Wilch, President Louise Sandberg, Vice President Kitty Oxholm, Secretary Joanne Scott, Treasurer

### Members-at-large:

Beth Davis
Michael Furey
David Hallam
Lewis Holmes
Gary Margolis
Leonard G. Rowell
Ted Tighe

"CSAC is warm, supportive, and creative place to work at. Staff are always willing to try new things and go out of their way to help each other and the community they support."

"I think it is so fulfilling to help others in need. We have our tough days, but it doesn't change the positive feelings I get at the end of the day to know that maybe, not immediately, but in the next year I get to see results."

"I work at CSAC because the people we serve are amazing. They inspire me every day to live to my full potential, and even with challenges and struggles, be the best person I can be."

"CSAC management and staff have the best approach to team compensation and community care! This agency changes lives everyday!"

## We can help...

### **Mission Statement**

The Counseling Service of Addison County is committed to promoting stable and safe communities by helping people live emotionally healthy and satisfying lives.

We strive to provide the best mental health, substance abuse, and developmental services to improve the quality of life for all community members. We work collaboratively with community organizations to help individuals and families achieve maximum wellness.

### **Accessibility Policy**

Auxiliary aid and reasonable accommodations will be made upon request to insure that all benefits, services, and activities of CSAC are fully accessible to all individuals.



Like us on Facebook!



www.facebook.com/csacvt



"We honor the trials, accomplishments, and individual journey of each human being.

We reject stigma, ignorance and negativity toward any person."

Emergency and Crisis Services 24 hour hotline (802) 388-7641



